Form **990**

OMB No. 1545-0047

Department of the Treasury Internat Revenue Service

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public. ► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

A F	or the	e 2017 calendar year, or tax year beginning and endir	ng			
B	Check if pplicab	C Name of organization		D Emp	oloyer identifi	cation number
Γ.	Addre	ss AVIVO				
X	Name				41-0	828779
	initiai return	A second of the	n/suite	E Tele	phone numbe	
	∃Finai return				612-	752-8000
	termir ated	City or town, state or province, country, and ZIP or foreign postal code		G Gross	receipts \$	27,778,555.
<u> </u>	Amen return Applic	MINNEAPOLIS, MN 55404		H(a) Is	this a group re	eturn
L	Jtion pendi	F Name and address of principal officer: KEDDI MATTER				?Yes X No
		SAME AS C ABOVE	F07			ncluded? Yes No
		empt status: X 501(c)(3) 501(c) () (insert no.) 4947(a)(1) or Le: ► HTTPS: //AVIVOMN.ORG	527			list. (see instructions)
			Vear		oup exemptio	State of legal domicile; MN
	irt I		_ 1661 (JI IOI Mati	OII. 2230 N	A Otate of legal dofficies, 2224
_		Briefly describe the organization's mission or most significant activities: AVIVO I	NCR	EASE	S WELL-	BEING
Activities & Governance	'	THROUGH RECOVERY, EMPLOYMENT AND CAREER ADV	ANC	EMEN'	Τ.	
rna	2	Check this box if the organization discontinued its operations or disposed o	of more	than 25	% of its net as	ssets,
ove	3	Number of voting members of the governing body (Part VI, line 1a)			3	14
ص ص		Number of independent voting members of the governing body (Part VI, line 1b)				14
ies		Total number of individuals employed in calendar year 2017 (Part V, line 2a)				590
ΞĬ		Total number of volunteers (estimate if necessary)				903
Aci		Total unrelated business revenue from Part VIII, column (C), line 12				0.
	ь	Net unrelated business taxable income from Form 990-T, line 34	<u></u>			
	8	Contributions and grants (Part VIII, line 1h)			r Year 96,270.	Current Year 17,306,804.
ппe	1		" 	9.7	25,485.	10,445,642.
Revenue		Program service revenue (Part VIII, line 2g) Investment income (Part VIII, column (A), lines 3, 4, and 7d)			28,327.	167.
ŭ		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)			23,391.	25,942.
	I	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)			16,819.	27,778,555.
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		3,4	12,906.	3,182,779.
	14	Benefits paid to or for members (Part IX, column (A), line 4)			0.	0.
9		Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		<u>17,5</u>	68,637.	18,643,274.
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) 470,245.			0.	0.
Ϋ́				6,564,005.		C 2C0 702
	1	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	.	0,5	45,548.	6,368,793. 28,194,846.
	1	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) Revenue less expenses. Subtract line 18 from line 12		41,5	71,271.	-416,291.
ces	19	Revenue less expenses, Subtract line 16 from line 12			f Current Year	End of Year
ets (Total assets (Part X, line 16)			94,920.	9,864,147.
d Ba		Total liabilities (Part X, line 26)	·	6,9	07,156.	6,192,674.
Net Assets Fund Baland		Net assets or fund balances, Subtract line 21 from line 20			87,764.	3,671,473.
Pa	ırt II	Signature Block				
		lties of perjury, I declare that I have examined this return, including accompanying schedules and				y knowledge and belief, it is
true,	correc	rt, and complete. Declaration of preparer (other than officer) is based on all information of which pr	reparer	has any k	nowledge.	
		Signature of officer			Date	
Sign		KELLY MATTER, PRESIDENT/CEO			Баю	
Her	е	Type or print name and title				
		Print/Type preparer's name Preparer's signature		ate	Check	PTIN
Paid	I	JOHN TAUER	Š	B-18	7 if self-employe	
	arer	Firm's name CLIFTONLARSONALLEN LLP			Firm's EIN	41-0746749
	Only	Firm's address 220 SOUTH SIXTH STREET, SUITE 300				
		MINNEAPOLIS, MN 55402			Phone no.61	2-376-4500
Мау	the II	RS discuss this return with the preparer shown above? (see instructions)				X Yes No

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	rt III Statement of Program Service Accomplishments	
	Check if Schedule O contains a response or note to any line in this Part III	X
1	Briefly describe the organization's mission: AVIVO INCREASES WELL-BEING THROUGH RECOVERY, EMPLOYMENT AND CAREE	R
	ADVANCEMENT.	
2		Yes X No
3		Yes X No
	If "Yes," describe these changes on Schedule O.	
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expe Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expens revenue, if any, for each program service reported.	
4a	(Code:) (Expenses \$ 15,352,940. including grants of \$ 3,182,779.) (Revenue \$ 10,39] INTEGRATED CHEMICAL & MENTAL HEALTH SERVICES—	8,453.)
	AVIVO'S CHEMICAL AND MENTAL HEALTH TEAM PROVIDES COMMUNITY-BASED	
	CHEMICAL AND MENTAL HEALTH SERVICES FOR MORE THAN 6,000 PEOPLE EA	CH
	YEAR. MANY OF THOSE WE SERVE ARE HOMELESS AND/OR STRUGGLING WITH	7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7
	POVERTY. WE SPECIALIZE IN CLINICAL TREATMENT, RECOVERY MAINTENANC	
	SUPPORTIVE SERVICES FOR MEN AND WOMEN, AS WELL AS FAMILY SERVICES THE CHILDREN OF PARTICIPANTS. JUST A FEW OF OUR CUSTOMIZED SERVICES	
	INCLUDE HOUSING FOR INDIVIDUALS AND FAMILIES, RE-ENTRY SERVICES F	
	INCLUDE HOUSING FOR INDIVIDUALS AND FAMILIES, RE-ENTRI SERVICES F INDIVIDUALS RECENTLY INCARCERATED, AND PEER SUPPORT RECOVERY INCL	
	MENTORING, EDUCATION, ACTIVITIES AND EVENTS.	ODING
4b	(Code:) (Expenses \$ 6,974,192. including grants of \$ 0.) (Revenue \$ EMPLOYMENT SERVICES-	0.)
	AVIVO'S EMPLOYMENT SERVICES INCLUDE A COMPREHENSIVE ARRAY OF EMPL	OYMENT
	ASSISTANCE DESIGNED FOR THOSE WHO ARE UNEMPLOYED, AT-RISK YOUTH A	
	14-24, THOSE TRANSITIONING OFF PUBLIC ASSISTANCE OR ON WELFARE, O	
		2017
	AVIVO SERVED OVER 10,000 JOB SEEKERS IN THE METRO AND OUT-STATE A	
	PLACED 5,600 INDIVIDUALS INTO EMPLOYMENT WITH OVER 80% MAINTAININ	
	EMPLOYMENT AT SIX MONTHS.	
4c	(Code:) (Expenses \$ 2,962,907 • including grants of \$ 0 •) (Revenue \$	0.)
46	(Code:) (Expenses \$ 2,962,907 • including grants of \$ U •) (Revenue \$ CAREER EDUCATION –	
	SERVICES HELP INDIVIDUALS WITH BARRIERS TO EMPLOYMENT INCLUDING,	
	IMMIGRANTS AND REFUGEES, INDIVIDUALS WITH DISABILITIES, DISLOCATE	D
	WORKERS, INDIVIDUALS IN RECOVERY AND UNEMPLOYED AND UNDEREMPLOYED	1
	MINNESOTANS DISCOVER CAPABILITIES THROUGH A BROAD RANGE OF ASSESS	MENT
	AND SHORT-TERM, CONTEXTUALIZED, CREDENTIALED, INDUSTRY APPROVED	
	POST-SECONDARY CAREER-BASED TRAINING. AVIVO IS LICENSED AS A	
	POST-SECONDARY SCHOOL THROUGH THE MINNESOTA OFFICE OF HIGHER EDUC	ATION,
	AND IS ACCREDITED THROUGH THE COUNCIL ON OCCUPATIONAL EDUCATION.	
	STUDENTS EARN CREDITS THAT CAN TRANSFER TO ACCREDITED 2 AND 4 YEAR	.K
	COLLEGES.	 ,
4d	Other program services (Describe in Schedule O.)	
-1-11	(Expenses \$ including grants of \$) (Revenue \$)	
4e	Total program service expenses > 25,290,039.	
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Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses		37	
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	<u> </u>
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		х
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			**
	complete Schedule G, Part III	19		X

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41-0828779 Form 990 (2017) Page 4 Part IV Checklist of Required Schedules (continued) Yes No X 20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H 20a b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? 20b Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or Х domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II 21 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Х Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III 22 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete X 23 Schedule J 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete X Schedule K. If "No", go to line 25a 24a X b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? 24b c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease 24c any tax-exempt bonds? d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 24d 25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit Х transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I 25a b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Х Schedule L, Part I 25b 26 Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," 26 Х complete Schedule L, Part II Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member X 27 of any of these persons? If "Yes," complete Schedule L, Part III Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions): a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV 28a b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV 28b c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, Х director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV 28c Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 29 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation Х 30 contributions? If "Yes," complete Schedule M Did the organization liquidate, terminate, or dissolve and cease operations? X If "Yes," complete Schedule N, Part I 31 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Х Schedule N, Part II 32 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations Х sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I 33 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and X Part V, line 1 34 X 35a Did the organization have a controlled entity within the meaning of section 512(b)(13)? 35a b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity X within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 35b Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?

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X

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If "Yes," complete Schedule R, Part V, line 2

and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI

Did the organization conduct more than 5% of its activities through an entity that is not a related organization

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?

Note. All Form 990 filers are required to complete Schedule O .

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Part V	Statements Regarding	Other IRS Filings and Tax Compliance	

18. Enter the number reported in Box 3 of Form 1006. Enter-0-if not applicable 10. 10. 0 o Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (garabing) within its portable into 1 o Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (garabing) within its portable payments to vendors and reportable gaming (garabing) within its portable payments to vendors and reportable gaming (garabing) within its portable payments to vendors and reportable gaming (garabing) within its portable payments to vendors and reportable gaming (garabing) within its portable payments to wendors and reportable gaming (garabing) within its portable payments to vendors and the payments of the payments		Check if Scriedule O contains a response of flote to any line in this Fait V					
be Finish the number of Forms W2G included in line 1a. Enter 0 If not applicable 1. Did the organization comply with backing withholding rules for reportable payments to vendors and reportable gaming (gamiling) within just to prize withins 1. Did to the organization from the prize within 1. Did to the organization file of the to-calendary year ending with or within the year covered by this return 2. 2a 5.90 b. If at least one is reported on line 2a, did the organization file all required feederal employment tax returns? 2b. X. Note. If the sum of lines 1 and 2a list greater than 1.25, you may be required to 6-file (ee instructions). 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? 3a If If year, has titled a form 1907 for the year? If W7 to 16 in 8b, provide an explanation in Schedule 0. 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country. Win to 16 in 8b, provide an explanation in Schedule 0. 5b If Year, has the name of the foreign country. Why to 16 in 8b, provide an explanation in Schedule 0. 5c If Year, to line 6 are 7b, did the organization that it was or is a party to a prohibited tax shallor transaction? 5c If Year, to line 6 are 7b, did the organization that it was or is a party to a prohibited tax shallor transaction? 5c If Year, to line 6 are 7b, did the organization that it was or is a party to a prohibited tax shallor transaction? 5c If Year, to line 6 are 7b, did the organization that it was or is a party to a prohibited tax shallor transaction? 5c If Year, to line 6 are 7b, did the organization that it was or is a party to a prohibited tax shallor transaction? 5c If Year, to line 6 are 7b, did the organization that was or is a party to a prohibited tax shallor transaction? 5c If Year, to line 6 are 7b, did the organization that was or is a party to a prohibited tax shallor transaction? 5c If Year, to line 6 are 7b, did the organi	19	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	l 1a	235	-1: 4:1:	Yes	No
C Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) within ings to prize withness? E inter the number of employees reported on Form W.3, Transmittal of Wage and Tax Statements, filled for the calendar year ending with or within the year covered by this return If all the control of the calendar year ending with or within the year covered by this return If all tests one is reported on line 2a, did the organization file all required federal employment tux returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e- file (see instructions) 3a Did the organization have unreaded business gross income of \$1.000 or more during the year? 3a A A any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country. Jew 15 or 15 o		•		0			
degrambling winnings to prize winners? a Enter the number of employees reported on Form W3, Transmittal of Wage and Tax Statements, filed for the celendar year ending with or within the year covered by this return by If 4 least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines it and 2a is greater than 250, you may be required to e-file (see instructions) By If Yes, I have the list earlied a Form 990-1 for this year? If W0, 1º Jime 29, provide an explanation in Schedule O By If Yes, I have the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial accounts (FBAR). By If Yes, enter the name of the foreign country. See instructions for filing requirements for Fino Fino Fino Fino Fino Fino Fino Fino			eporta	ible gaming			
2a 590 b if at least one is reported on Form W3, Transmittal of Wage and Tax Statements, [2a 590] b if at least one is reported on line 2a, did the organization fills all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to 6-file (see instructions) 3	-		· 		1c		
field for the cellendar year ending with or within the year covered by this rotum. 2a 590	2a						
b if at least one is reported on line 2a, did the organization list all required fodoral employment tax returns? Note, if the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) 3a. Did the organization have unrelated business gross income of \$1,000 or more during the year? 3b. if Yes, *nas it filed a Form 990-T for this year? If *No,* *To line 3b, provide an explanation in Schedule 0 3b. if Yes, *nas it filed a Form 990-T for this year? If *No,* *To line 3b, provide an explanation in Schedule 0 3b. if Yes, *nas it filed a Form 990-T for this year? If *No,* *To line 3b, provide an explanation in Schedule 0 3b. if Yes, *nas it filed a Form 990-T for this year? If *No,* *To line 3b, provide an explanation in Schedule 0 3b. if Yes, *nas it filed a Form 990-T for this year? If *No,* *To line 3b, provide an explanation in Schedule 0 3b. if Yes, *nas it filed a Form 990-T for this year? See instructions to filing requirements for FincEN Form 114, Report of Foreign Bank and Financial Accounts (FBAT). See instructions to party notify the organization that it was or is a party to a prohibited tax shelter transaction? So. if Yes, *to line 5a or 5b, did the organization that it was or is a party to a prohibited tax shelter transaction? So. if Yes, *to line 5a or 5b, did the organization that it was or is a party to a prohibited tax shelter transaction? So. if Yes, *to line 5a or 5b, did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? So. if Yes, *to lite the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? Organization neceive a payment in excess of \$75 made party as a contifuation and party for goods and services provided to the payor. To. if Yes, *id the organization neceive a payment in excess of \$75 made party as a contifuation and party for goods and services provided to the payor. To. if Yes, *id the organ			2a	590			
3a 2 3b If "Yes," has it field a Form 990T for this year? If "No," to line 3b, provide an explanation in Schedule O 3b 1 "Yes," that it field a Form 990T for this year? If "No," to line 3b, provide an explanation in Schedule O 3b 1 "Yes," this it field a Form 990T for this year? If "No," to line 3b, provide an explanation of other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? 4a 2b 1 "Yes," there the name of the foreign country." ► See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial account(FBAR). 5a Was the organization a party to a prohibited tax shelter transaction? 5b 2b 3c 10 "Yes," to line 5a or 5b, did the organization that it was or is a party to a prohibited tax shelter transaction? 5b 2b 5c 1f "Yes," did the organization that it was or is a party to a prohibited tax shelter transaction? 5c 1f "Yes," did the organization that it was or is a party to a prohibited tax shelter transaction? 5c 2b 1f "Yes," did the organization in the Form 888617 6c 2b 1f "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible as charitable contributions under section 170(c). 6c 6d 6d 2b 2b 2b 2b 2b 2b 2b 2	b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns	rns?		2b	X	
b If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schodule O 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial accountly in a Cross or a bank account, a foreign country (x=b) 5b If "Yes," either the name of the foreign country. ► 5e instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAFi). 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5a Was the organization appray to a prohibited tax shelter transaction at any time during the tax year? 5b If "Yes," to lie Sao 75, did the organization file Form 88867? 5c Obset the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? 6a If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 6b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 6c If Yes, "did the organization include with every solicitation and partly for goods and services provided to the payor? 7c Organizations that may receive deductible contributions under section 170(c). 8d If "Yes," did the organization notify the donor of the value of the goods or services provided? 9d If "Yes," did the organization notify the donor of the value of the goods or services provided? 1 If Yes, "did the organization selve a payment is excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? 7 If If the organization selve any tax decided payor to the value of the goods or services provided? 1 If Yes, "and for goods and services provided to the payor? 9 If Yes, "and for goods and services provided to the payor to t		Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions	s)	.,,,			
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b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? Section 501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on Part VIII, line 12 b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b Section 501(c)(12) organizations. Enter: a Gross income from members or shareholders b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 13 Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O. b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans c Enter the amount of reserves on hand 13b c Enter the amount of reserves on hand 14a Did the organization receive any payments for indoor tanning services during the tax year? 14a Veryes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O. 14b						riura. er	212 2
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14a Did the organization receive any payments for indoor tanning services during the tax year? b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O 14b							
b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O 14b				I .			77
						<u> </u>	X
	b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedul	еO			000	(0042)

41-0828779 Form 990 (2017) Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. X Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes Nο 1a Enter the number of voting members of the governing body at the end of the tax year 14 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. **b** Enter the number of voting members included in line 1a, above, who are independent 14 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other Х officer, director, trustee, or key employee? 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision Х 3 of officers, directors, or trustees, or key employees to a management company or other person? X 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 5 Did the organization become aware during the year of a significant diversion of the organization's assets? X Did the organization have members or stockholders? 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? 7a Х b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or Х persons other than the governing body? 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: Х a The governing body? 8a X b Each committee with authority to act on behalf of the governing body? 86 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the X organization's mailing address? If "Yes," provide the names and addresses in Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No X 10a Did the organization have local chapters, branches, or affiliates? 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filling the form? 11a b Describe in Schedule O the process, if any, used by the organization to review this Form 990. X 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a X b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe X in Schedule O how this was done 12c X Did the organization have a written whistleblower policy? 13 X Did the organization have a written document retention and destruction policy? 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? X a The organization's CEO, Executive Director, or top management official 15a X **b** Other officers or key employees of the organization 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's 16b exempt status with respect to such arrangements? Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ►MN Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. X Own website Another's website W Upon request Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books and records: KELLY MATTER - 612-752-8000 1900 CHICAGO AVENUE SOUTH, MINNEAPOLIS, MN 55404

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.
 Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A)	(B)			_ (0	2)			(D)	(E)	(F)
Name and Title	Average		Position do not check more than one			than		Reportable	Reportable	Estimated
	hours per					is bot or/trus		compensation	compensation	amount of
	week (list any		<u> </u>		T	Ī	<i>,</i>	from the	from related organizations	other compensation
	hours for	Individual trustee or director				Ę,		organization	(W-2/1099-MISC)	from the
	related	ee or	stee			nsate		(W-2/1099-MISC)	(**************************************	organization
	organizations	trust	Institutional trustee		oyee	Highest compensated employee				and related
	below	vidua	itution	Ja:	Key employee	nest c	je j			organizations
	line)	Ē	Inst	Officer	Key	High	Former			
(1) WILLIAM TELLEEN	2.00									_
BOARD CHAIR	ļ	Х		Х		L		0.	0.	0.
(2) PAUL WAY	2.00	ļ							_	_
CO-CHAIRPERSON		Х		Х	<u> </u>		$ldsymbol{le}}}}}}$	0.	0.	0.
(3) DAN JAEGER	2.00							_	_	_
CO-CHAIRPERSON		Х		Х	<u> </u>		L	0.	0.	0.
(4) MONICA MCCRACKEN-TIETJEN	2.00]						1	_	_
TREASURER		X		X	<u> </u>	<u> </u>		0.	0.	0.
(5) JILL BUTLER	2.00	1							_	_
TREASURER (EFFECTIVE APRIL 2017)		Х		X			L.	0.	0.	0.
(6) CHARLES ABRAHAMSON	2.00]						_		
DIRECTOR		Х						0.	0.	0.
(7) TIM BEERS	2.00							_	_	
DIRECTOR		Х						0.	0.	0.
(8) NANCY CARLSON	2.00]						_	_	_
DIRECTOR .		Х						0.	0.	0.
(9) TYRIZE COX	2.00							_	_	_
DIRECTOR		Х	<u> </u>			<u>L</u>		0.	0.	0.
(10) GENE HANF	2.00								_	_
DIRECTOR		Х	L					0.	0.	0 .
(11) TOM HANSON	2.00							_	_	_
DIRECTOR		Х						0.	0.	0.
(12) THOMAS KEUL	2.00								_	_
DIRECTOR		X	<u>L</u>					0.	0.	0.
(13) TED KOZLOWSKI	2.00]						_		
DIRECTOR		Х	L					0.	0.	0.
(14) JOSH KRSNAK	2.00									
DIRECTOR		X	<u> </u>					0.	0.	0.
(15) LAVELLE NEAL	2.00]						_		
DIRECTOR		Х			<u> </u>	<u> </u>		0.	0.	0,
(16) LAUREN OLSEN	2.00	Į -								
DIRECTOR		X	L.					0.	0.	0,
(17) MARK SKUBIC	2.00									
DIRECTOR		X	l		l		Ì	0.	0.	0.

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Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)										
(A)	(B)			(0	2)			(D)	(E)	(F)
Name and title	Average hours per week	ю́ох	not ch unles er an	eck s pe	rson	than s bot	h an	Reportable compensation from	Reportable compensation from related	Estimated amount of other
	(list any hours for related organizations below line)	individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(18) MARA RYAN	2.00							_	_	_
DIRECTOR		Х					ļ	0.	0.	0.
(19) JIM RUELLE	2.00								_	
DIRECTOR		X					_	0.	0.	0.
(20) RODNEY WECK	2.00	ا 								
DIRECTOR	1000	X					_	0.	0.	0.
(21) KELLY MATTER	40.00		.					044 643	0	0 204
PRESIDENT AND CEO	1.00			X			ļ	244,643.	0.	9,394.
(22) DARCY FLINN	1.00			v				170 202	0.	0 714
CHIEF FINANCIAL OFFICER	40.00			Х	<u> </u>		ļ	170,202.	0.	9,714.
(23) PATTY WILDER INTERIM VP OF CAREER EDUCATION	1.00			х				160,000.	0.	4,800.
(24) BOYD BROWN	40.00									
VP CHEMICAL AND MENTAL HEALTH	1.00			X				141,733.	0.	5,443.
(25) DEBORAH FERRY	40.00						····			
VP OF EMPLOYMENT SERVICES	1.00			X				128,726.	0.	1,537.
(26) TINA PALMER	40.00									
VP FUND DEVELOPMENT, COMMUNICATIONS	1.00			X				115,614.	0.	2,878. 33,766.
1b Sub-total			- • • • • • • •				>	960,918.	0.	
c Total from continuation sheets to Part V	II, Section A						>	0.	0.	0.
d Total (add lines 1b and 1c)							>	960,918.	0.	33,766.
2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable										
compensation from the organization										6

3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual

4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual

4 X

Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
GREAT LAKES SCRIP CENTER 2111 44TH STREET SE, GRAND RAPIDS, MI 49508	SUPPORT SERVICE FOR CLIENTS AND STORE VA	552,273.
COBORN'S INC PO BOX 1502, SAINT CLOUD, MN 56302	FOOD SERVICE PROVIDERS	161,514.
METRO TRANSIT 560 6TH AVENUE N, MINNEAPOLIS, MN 55411	SUPPORT SERVICE FOR CLIENTS	149,091.
BRUCE FIELD M.D. LLC, 968 GOODRICH AVENUE APT 4, SAINT PAUL, MN 55105	INTERIM OPERATION SERVICES	109,688.

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization \(\bigsir \)

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Pa	rt Vi				an in this Dark \//II			[]
		Check If Schedule O contains	a response	e or note to any iir	ne in this Part VIII (A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
nts	1 a	Federated campaigns		708,627.				
Contributions, Gifts, Grants and Other Similar Amounts	b	Membership dues	1b					
Am (C	Fundraising events	1c					
a git	d	Related organizations	1d					
ž,E	е	Government grants (contributions)	1e	15,976,135.				
r S	f	All other contributions, gifts, grants, an	ıd					
ĔĔ		similar amounts not included above	1f	622,042.		V. V. 11 (10)		
FO.	g	Noncash contributions included in lines 1a-1f	:\$					
<u> </u>	h	Total. Add lines 1a-1f			17,306,804.			
				Business Code				
æ	2 a	PROGRAM SERVICE FEES		624100	10,398,453.	10,398,453.		
ه کِرَ	b	RENTAL INCOME - PROGRAM		624100	47,189.	47,189.	:	
Program Service Revenue	С							
e all	d				1			
P.G.	е							
ď	f	All other program service revenue						
	g				10,445,642.			
	3	Investment income (including divid						
		other similar amounts)			167.			167.
	4	Income from investment of tax-exe						
	5	Royalties						
			(i) Real	(ii) Personal				
	6 a	Gross rents						
	b	Less: rental expenses						
		Rental income or (loss)						
		Net rental income or (loss)]			
			Securities	(ii) Other				
		assets other than inventory						
	b	Less: cost or other basis						
		and sales expenses						
	С	Gain or (loss)			The second second			
		Net gain or (loss)						
Ф	8 a	Gross income from fundraising even	ents (not		11.11.11.11.11.11.11.11.11.11.11.11.11.			
enne		including \$	of					
		contributions reported on line 1c).	See					
Other Rev		Part IV, line 18	8	,				
ŧ	b	Less: direct expenses						
U	C	: Net income or (loss) from fundraisi	ng events					
		Gross income from gaming activiti						
		Part IV, line 19	a	1				
	b	Less: direct expenses	t)				
	С	: Net income or (loss) from gaming a	activities .					
	10 a	Gross sales of inventory, less retu	rns					
		and allowances	a	1				
	b	Less: cost of goods sold						
	С	Net income or (loss) from sales of	inventory .	>				
		Miscellaneous Revenue		Business Code				
	11 a	MISCELLANEOUS REVENUE		900099	25,942.			25,942.
	b							
	, c	:						
	d	***************************************						
	е	Total. Add lines 11a-11d			25,942.			
	12	Total revenue. See instructions.			27,778,555.	10,445,642.	0.	26,109.

Pa	rt IX Statement of Functional Expens				020113 Page II
Sect	ion 501(c)(3) and 501(c)(4) organizations must con			omplete column (A).	
	Check if Schedule O contains a respon			(C)	(D)
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic	2 102 770	2 102 770		
_	individuals. See Part IV, line 22	3,182,779.	3,182,779.		
3	Grants and other assistance to foreign			ENGLESCO DE SERVIZ	
	organizations, foreign governments, and foreign				
4	individuals. See Part IV, lines 15 and 16 Benefits paid to or for members				
5	Compensation of current officers, directors,				
_	trustees, and key employees	876,193.	700,954.	175,239.	
6	Compensation not included above, to disqualified			,	
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	14,553,583.	13,145,463.	1,150,716.	257,404
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	338,860.		24,100.	4,386
9	Other employee benefits	1,622,441.		126,862.	19,850
10	Payroll taxes	1,252,197.	1,122,967.	107,535.	21,695
11	Fees for services (non-employees):				
а	Management	10 005		10 000	
b	•	10,035.		10,035.	
С	• • • • • • • • • • • • • • • • • • • •	62,120. 57,791.		62,120. 57,791.	
d	• • • • • • • • • • • • • • • • • • • •	51,191.		51,191.	
e	,				
f	Investment management fees				
g	column (A) amount, list line 11g expenses on Sch O.)	879,081.	658,596.	121,489.	98,996
12	Advertising and promotion	7,770.		7,770.	307330
13	Office expenses	653,881.	543,414.	80,109.	30,358
14	Information technology			• -	•
15	Royalties				
16	Occupancy	2,593,953.	2,336,789.	247,169.	9,995
17	Travel	260,650.	258,037.	2,217.	396
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	92,466.	58,404.	18,117.	15,945
20	Interest	159,633.	134,975.	23,327.	1,331
21	Payments to affiliates	400 600	440 000	BC 180	2 4 5 2
22	Depreciation, depletion, and amortization	490,608.	410,977.	76,178.	3,453
23	Insurance	123,526.	57,558.	65,325.	643
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line				
	24e amount exceeds 10% of line 25, column (A)				
_	amount, list line 24e expenses on Schedule 0.) BAD DEBT	567,099.	567,099.		
a b	EQUIPMENT PURCHASES REN	192,028.	166,091.	22,807.	3,130
'n	OTHER EXPENSES	158,649.	108,333.	48,587.	1,729
d	MEMBERSHIPS	59,503.	51,500.	7,069.	934
-	All other expenses	, - , - <u></u>			
25	Total functional expenses. Add lines 1 through 24e	28,194,846.	25,290,039.	2,434,562.	470,245
26	Joint costs. Complete this line only if the organization		<u> </u>	<u> </u>	
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				

Form 990 (2017)

Part X | Balance Sheet

Pa	rt X	Balance Sheet					
		Check if Schedule O contains a response or not	te to any	line in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing		1			
	2	Savings and temporary cash investments			1,898,955.	2	1,240,651.
	3	Pledges and grants receivable, net	52,259.	3	12,640.		
	4	Accounts receivable, net		3,671,405.	4	3,652,584.	
	5	Loans and other receivables from current and for	ormer of	ficers, directors,			
		trustees, key employees, and highest compensi	ated em	ployees. Complete			
	1	Part II of Schedule L		5			
	6	Loans and other receivables from other disquali	ified per	sons (as defined under			
	1	section 4958(f)(1)), persons described in section	1 4958(c)(3)(B), and contributing			
ड		employers and sponsoring organizations of sec	tion 501	(c)(9) voluntary			
		employees' beneficiary organizations (see instr).	. Comple	ete Part II of Sch L	<u>'</u>	6	
Assets	7	Notes and loans receivable, net				7	
٧	8	Inventories for sale or use				8	
	9				612,871.	9	549,445.
	10a	Land, buildings, and equipment: cost or other	1 1				
		basis. Complete Part VI of Schedule D	10a	10,015,405.			
	b	basis. Complete Part VI of Schedule D Less: accumulated depreciation	10b	5,917,101.	4,489,054.	10c	4,098,304. 1,584.
	11	Investments - publicly traded securities	2,721.	11	1,584.		
	12	Investments - other securities. See Part IV, line		12			
	13	Investments - program-related. See Part IV, line				13	
	14	Intangible assets			14		
	15	Other assets. See Part IV, line 11		267,655.	15	308,939	
	16	Total assets. Add lines 1 through 15 (must equ	10,994,920.	16	9,864,147		
	17	Accounts payable and accrued expenses			2,399,494.	17	2,007,962.
	18	Grants payable				18	
	19	Deferred revenue			263,554.	19	171,151.
	20	Tax-exempt bond liabilities			2,314,390.	20	3,802,970.
	21	Escrow or custodial account liability. Complete				21	
က	22	Loans and other payables to current and former					
E E		key employees, highest compensated employee					
Liabilities		0 11 0 12 10 1 14 1				22	
Ï	23	Secured mortgages and notes payable to unrela				23	
	24	Unsecured notes and loans payable to unrelate			1,597,448.	24	
	25	Other liabilities (including federal income tax, pa					
		parties, and other liabilities not included on lines					
		Schedule D		•	332,270.	25	210,591.
	26	Total liabilities. Add lines 17 through 25			6,907,156.	26	6,192,674.
		Organizations that follow SFAS 117 (ASC 958				aire.	
y)		complete lines 27 through 29, and lines 33 ar		,			
ဦ	27	Unrestricted net assets			3,762,490.	27	3,511,388.
<u>a</u>	28	Temporarily restricted net assets			325,274.	28	160,085.
Net Assets or Fund Balances	29				.	29	-
Ĕ		Organizations that do not follow SFAS 117 (A				2	
ř		and complete lines 30 through 34.					
ġ	30	Capital stock or trust principal, or current funds			unutarin kara dunu ri 1967 a.a.	30	en de ala arte el el el ala ala Villa.
SSe	31	Paid-in or capital surplus, or land, building, or ed				31	
Ž	32	Retained earnings, endowment, accumulated in				32	
Š	33	Total net assets or fund balances			4,087,764.	33	3,671,473
	34	Total liabilities and net assets/fund balances			10,994,920.	34	9,864,147
	, , , ,		**********				Form 990 (2017

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Pai	t XI Reconciliation of Net Assets								
	Check if Schedule O contains a response or note to any line in this Part XI								
		. 1	77 770) E	ce				
1	Total revenue (must equal Part VIII, column (A), line 12)	1	27,778 28,194						
2	Total expenses (must equal Part IX, column (A), line 25)								
3									
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	4,08	<u>, , , , , , , , , , , , , , , , , , , </u>	64.				
5	Net unrealized gains (losses) on investments	5							
6	Donated services and use of facilities	6							
7	Investment expenses	7							
8	Prior period adjustments	8							
9	Other changes in net assets or fund balances (explain in Schedule O)	9			0.				
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,								
	column (B))	10	3,67	L,4	73.				
Pai	t XII Financial Statements and Reporting								
	Check if Schedule O contains a response or note to any line in this Part XII		,						
				Yes	No				
1	Accounting method used to prepare the Form 990:								
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.								
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	• · · • · • • • • • •	2a		Х				
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	l on a							
	separate basis, consolidated basis, or both:		india.						
	Separate basis Consolidated basis Both consolidated and separate basis		entrinder Henri						
b	Were the organization's financial statements audited by an independent accountant?		2b	X	<u> </u>				
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	e basis	, [
	consolidated basis, or both:								
	Separate basis X Consolidated basis Both consolidated and separate basis		11,11,11						
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audit	,						
	review, or compilation of its financial statements and selection of an independent accountant?		2c	X					
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch	edule (э.						
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sir	ngle Au	ıdit						
	Act and OMB Circular A-133?		3a	X					
ь	if "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ	ired au	dit						
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits		{	X					
			Form	990	(2017)				

SCHEDULE A

Department of the Treasury

Internal Revenue Service

Public Charity Status and Public Support (Form 990 or 990-EZ)

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number Name of the organization 41-0828779 AVIVO Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). 4 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: 10 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. 🔟 Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. f Enter the number of supported organizations g Provide the following information about the supported organization(s) (iv) is the organization listed in your governing document? (iii) Type of organization (v) Amount of monetary (vi) Amount of other (i) Name of supported (ii) EIN (described on lines 1-10 organization support (see instructions) support (see instructions) Yes above (see instructions))

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support				0.00		
Cale	ndar year (or fiscal year beginning in) 📂	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	18,185,275.	18,022,468.	17,755,827.	18,296,270.	17,306,804.	89,566,644.
2	Tax revenues levied for the organ-		·				
	ization's benefit and either paid to		-				
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	18,185,275.	18,022,468.	17,755,827.	18,296,270.	17,306,804.	89,566,644.
5	The portion of total contributions						
	by each person (other than a						-
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						89,566,644.
	ction B. Total Support					<u> </u>	
	ndar year (or fiscal year beginning in)	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
	Amounts from line 4	18,185,275.	18,022,468.	17,755,827.	18,296,270.	17,306,804.	89,566,644.
	Gross income from interest,			, ,		, ,	
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources	21,152.	8,001.	3,577.	91.	167.	32,988.
9	Net income from unrelated business	,	- •				
-	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)	50.819.	40,114.	34,068.	23,391.	25.942	174,334.
11	Total support. Add lines 7 through 10						89,773,966.
	Gross receipts from related activities,	etc (see instruction	nne)			12 46	,621,725.
	First five years. If the Form 990 is for	•	,				, , , , , , , , , , , , , , , , , , , ,
	organization, check this box and stor	_			_		
Sec	tion C. Computation of Publ	c Support Pe	rcentage	*******************************			
14	Public support percentage for 2017 (I	ine 6, column (f) d	ivided by line 11, o	column (f))		14	99.77 %
	Public support percentage from 2016					15	99.70 %
	33 1/3% support test - 2017. If the c					nore, check this bo	
	stop here. The organization qualifies	-					
b	33 1/3% support test - 2016. If the c						
	and stop here. The organization qual	-					
17a	10% -facts-and-circumstances tes						
	and if the organization meets the "fac						
	meets the "facts-and-circumstances"			-	-	_	
b	10% -facts-and-circumstances test						
	more, and if the organization meets the	-			, , ,	•	
	organization meets the "facts-and-circ						▶ □
18			=	· ·			
	Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions						

Schedule A (Form 990 or 990-EZ) 2017 AVIVO Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support						
Cale	endar year (or fiscal year beginning in) 🕨	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
1	Gifts, grants, contributions, and	·					
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per- formed, or facilities furnished in	ļ					
	any activity that is related to the	ļ					
	organization's tax-exempt purpose						
3	Gross receipts from activities that	ļ					
	are not an unrelated trade or bus-	ļ					
	iness under section 513						
4	Tax revenues levied for the organ-	ļ					
	ization's benefit and either paid to	ļ					
	or expended on its behalf						
5	The value of services or facilities	ļ					
	furnished by a governmental unit to	ļ					
	the organization without charge						
6	Total. Add lines 1 through 5						
78	Amounts included on lines 1, 2, and	ļ					
	3 received from disqualified persons						
t) Amounts included on lines 2 and 3 received from other than disqualified persons that	ļ					
	exceed the greater of \$5,000 or 1% of the	ļ					
	amount on line 13 for the year						
•	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
	ction B. Total Support		,	7		,	
	endar year (or fiscal year beginning in) 🕨	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on	ļ					
	securities loans, rents, royalties.						
_	and income from similar sources						
ł	Unrelated business taxable income	ļ					
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975				<u> </u>		
	Add lines 10a and 10b Net income from unrelated business						
	activities not included in line 10b,	<u> </u>					
	whether or not the business is						
10	regularly carried on Other income. Do not include gain						
12	or loss from the sale of capital						
40	assets (Explain in Part VI.)						
	Total support. (Add lines 9, 10c, 11, and 12.)		. Short and a sound about	of formation of finite a		E04(-)(0)	
14	First five years. If the Form 990 is fo	_			•	(,(,	· -
Sa	check this box and stop here ction C. Computation of Publ	ic Support Po	rcontago				P
	Public support percentage for 2017 (olumn (fl)		15	0/
	Public support percentage from 2016					16	<u>%</u> %
	ction D. Computation of Inve				***************************************	10	70
	Investment income percentage for 20			ne 13 column (f))		17	%
	Investment income percentage from					18	<u> </u>
	a 33 1/3% support tests - 2017. If the	-					•••
	more than 33 1/3%, check this box a	=					. 15 1100
ŀ	33 1/3% support tests - 2016. If the	•	-				d
•	line 18 is not more than 33 1/3%, che	-					
20	Private foundation. If the organization						
				, ,		*******	

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L. (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
11.11.11	11.51	11. 31.71
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9a 9b 9c 10a		
9a 9b 9c 10a		
9a 9b 9c 10a		

Pa	rt IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		ļ .
b	A family member of a person described in (a) above?	11b		
С	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			:
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported	1911111		
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		<u> </u>
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors	1,11,1,17		
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed	n minin	l add	
	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the		lingy is. Litter	. is.a
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax	1		
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			1 1 1 1 1 1 1
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1	<u> </u>	ļ
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported	····································		
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2	<u> </u>	
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.] 3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see instructions	i).		
а	The organization satisfied the Activities Test, Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see ins	structions		T
2	Activities Test. Answer (a) and (b) below.	11.0	Yes	Nο
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,		187.11H	
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the	1577.60		
	reasons for the organization's position that its supported organization(s) would have engaged in these			l reddi
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			145
	trustees of each of the supported organizations? Provide details in Part VI.	3a		1
b				
	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supportin	g Org	anizations	
1	Check here if the organization satisfied the Integral Part Test as a qualifyin	g trust o	on Nov. 20, 1970 (explain in F	art VI.) See instructions. A
	other Type III non-functionally integrated supporting organizations must co	mplete	Sections A through E.	
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		- ""
ь	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other	1111111		
	factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
	see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by .035	6		".
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8	·	
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		-
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions)	6		
7	Check here if the current year is the organization's first as a non-functional	ly integr	ated Type III supporting orga	ınization (see
	instructions).			

Schedule A (Form 990 or 990-EZ) 2017

Par	Type III Non-Functionally Integrated 509	(a)(3) Supporting Orga	anizations _(continued)	
Secti	on D - Distributions			Current Year
1	Amounts paid to supported organizations to accomplish exe			
2	Amounts paid to perform activity that directly furthers exempt			
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purpose	es of supported organization	S	
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (prior IRS approval required)	· · · · · · · · · · · · · · · · · · ·		
6	Other distributions (describe in Part VI). See instructions.			
7	Total annual distributions. Add lines 1 through 6.			
8	Distributions to attentive supported organizations to which the	ne organization is responsive	e	
	(provide details in Part VI). See instructions.			
9	Distributable amount for 2017 from Section C, line 6			
10	Line 8 amount divided by line 9 amount			
Secti	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2017	(iii) Distributable Amount for 2017
1	Distributable amount for 2017 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2017 (reason-			
	able cause required- explain in Part VI). See instructions.			
3	Excess distributions carryover, if any, to 2017			
а				
b	From 2013			
С	From 2014			
d	From 2015			
е	From 2016			
f	Total of lines 3a through e			
g	Applied to underdistributions of prior years			
h	Applied to 2017 distributable amount			
j	Carryover from 2012 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2017 from Section D,			
	line 7: \$			
a	Applied to underdistributions of prior years			
b	Applied to 2017 distributable amount			
С	Remainder. Subtract lines 4a and 4b from 4.	WHILE THE THE THE THE THE THE THE THE THE TH		
5	Remaining underdistributions for years prior to 2017, if			
	any. Subtract lines 3g and 4a from line 2. For result greater			
	than zero, explain in Part VI. See instructions.			
6	Remaining underdistributions for 2017. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2018. Add lines 3j			meka sangan palamak ini digika Pebilih Maraha langan bangan berasalah
	and 4c.			
8	Breakdown of line 7:			
а	Excess from 2013			
b	Excess from 2014			
С	Excess from 2015			
	Excess from 2016			
е	Excess from 2017			

Schedule A (Form 990 or 990-EZ) 2017

Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule of Contributors

➤ Attach to Form 990, Form 990-EZ, or Form 990-PF.
➤ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Employer identification number

2017

AV	IVO	41-0828779				
Organization type (check on	ne):					
Filers of:	Section:					
Form 990 or 990-EZ	X 501(c)(3) (enter number) organization					
	4947(a)(1) nonexempt charitable trust not treated as a private foundation					
	527 political organization					
Form 990-PF	501(c)(3) exempt private foundation					
	4947(a)(1) nonexempt charitable trust treated as a private foundation					
	501(c)(3) taxable private foundation					
	covered by the General Rule or a Special Rule . 7), (8), or (10) organization can check boxes for both the General Rule and a Special Ru	le. See instructions.				
General Rule						
-	filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling one contributor. Complete Parts I and II. See instructions for determining a contributor					
Special Rules						
sections 509(a)(1) a any one contributor	described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, r, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amou line 1. Complete Parts I and II.	or 16b, and that received from				
year, total contribut	For an organization described in section 501(c)(7), (8), or (10) filling Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.					
year, contributions is checked, enter he purpose. Don't com	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year					
aution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), at it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to ertify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).						

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2017)

Name of organization

Employer identification number

<u>OVIVA</u>		41	-0828779
Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$ <u>1,133,989</u> .	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$614,520.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4		\$ <u>1,028,635.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$ <u>1,349,414.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6		\$ <u>1,111,886.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization

Employer identification number

AVIVO		41	-0828779
Part I	Contributors (see instructions). Use duplicate copies of Part I if additional copies of Part	itional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7		\$6,213,851. 	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8		\$\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
9		 \$ <u>1,298,233.</u> 	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
			Person Payroll Noncash Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
			Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization

Employer identification number

7. 7.7.7	C170	
ΔW	. vij	

<u> AVIVO</u>		1 41	0828779
Part II	Noncash Property (see instructions). Use duplicate copies of Part II if	additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
		Cabadula D /Farm	000 000 F7 ** 000 DE\ (0047)

Name of orga	anization		Employer identification number
AVIVO			41-0828779
Part III	the year from any one contributor. Complete:	columns (a) through (e) and the follow	in section 501(c)(7), (8), or (10) that total more than \$1,000 for ving line entry. For organizations
	completing Part III, enter the total of exclusively religiou Use duplicate copies of Part III if addition	s, charitable, etc., contributions of \$1,000 or all space is needed.	less for the year. (Enter this Info. once.)
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
		(e) Transfer of gift	
	Transferee's name, address, a	nd ZIP + 4	Relationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
		(e) Transfer of gift	
	Transferee's name, address, a	nd ZIP + 4	Relationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
		(e) Transfer of gift	
	Transferee's name, address, a	nd ZIP + 4	Relationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
		(e) Transfer of gift	
	Transferee's name, address, a	nd ZIP + 4	Relationship of transferor to transferee

SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

	Continu FO1(a)	(4) (E) av (C) avecaliza	tional Complete Dort III				
	ne of organizati		tions: Complete Part III.		l Em:	ployer identification	n number
		AVIVO				41-0828	
Pa	rt I-A Co		anization is exempt und	der section 501(c)	or is a section 527		. , ,
		The state of S				9	
4	Broyldo a doa	perintion of the organis	ration's direct and indirect politi	cal campaign activities	in Part IV		
		, .	ures	. •		¢.	0.
							0.
3	volunteer not	irs for political campai	gn activities	•••••			
Pa	rt I-B Co	molete if the ord	janization is exempt un	der section 501(c)	(3).		
1	Enter the amo	ount of any excise tax	incurred by the organization un	der section 4955	<u> </u>	\$	0.
2	Enter the amo	ount of any excise tax	incurred by organization manag	zers under section 4955	>	\$	0.
3	If the organiza	ation incurred a section	n 4955 tax, did it file Form 4720) for this year?		Yes	U No
							□ No
		ribe in Part IV.					
			janization is exempt und	der section 501(c)	, except section 50°	1(c)(3).	
1	Enter the amo	ount directly expended	d by the filing organization for se	ection 527 exempt func	tion activities	\$	
			ization's funds contributed to o				
				· -		\$	
3			s. Add lines 1 and 2. Enter here				
						\$	
4	Did the filing	organization file Form	1120-POL for this year?		***************************************	Yes	No
			nployer identification number (E				zation
_			tion listed, enter the amount pa				
			omptly and directly delivered to				
	political action	n committee (PAC). If	additional space is needed, pro	vide information in Part	IV.		
	(a)	Name	(b) Address	(c) EIN	(d) Amount paid from	(e) Amount of	political
	ν-7		(-)	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	filing organization's	contributions re-	ceived and
					funds. If none, enter -0		
						delivered to a political organ	
						If none, ent	
		·					
			- ,				
							<u></u>

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2017

LHA

732041 11-09-17

section 501(h)).

	_		n Part IV each affiliated	l group member's nam	e, address, EIN,
, ' '	re of excess lobbying	•			
B Check ► ☐ if the filing organiza	ation checked box A ar	nd "limited control" pro	ovisions apply.	T	T
	its on Lobbying Expe ditures" means amou)	(a) Filing organization's totals	(b) Affiliated group totals
1a Total lobbying expenditures to infl	uence public opinion (grass roots lobbying)			
b Total lobbying expenditures to infi	uence a legislative boo	dy (direct lobbying)			
c Total lobbying expenditures (add l	ines 1a and 1b)				
d Other exempt purpose expenditur	es		,		
e Total exempt purpose expenditure	es (add lines 1c and 1c	d)	1		
f_Lobbying nontaxable amount. Ent	er the amount from the	e following table in bot	h columns.		
if the amount on line 1e, column (a)	or (b) is: The lob	bying nontaxable am	ount is:		
Not over \$500,000	20% of	the amount on line 1e			
Over \$500,000 but not over \$1,00	0,000 \$100,00	00 plus 15% of the exc	ess over \$500,000.		
Over \$1,000,000 but not over \$1,5	500,000 \$175,00	00 plus 10% of the exc	ess over \$1,000,000.		
Over \$1,500,000 but not over \$17	,000,000 \$225,00	00 plus 5% of the exce	ess over \$1,500,000.		
Over \$17,000,000	\$1,000,	000.			
g Grassroots nontaxable amount (e	nter 25% of line 1f)				
h Subtract line 1g from line 1a. If ze	ro or less, enter -0-				.,, .
i Subtract line 1f from line 1c. If zer					
to the state of the company of the state of			and the same of th		
j If there is an amount other than ze	ero on either line 1h or	line 1i, did the organiz	ation file Form 4720	_	
reporting section 4911 tax for this	'		ation file Form 4720		Yes No
	year? 4-Year Ave that made a section 5	eraging Period Under	section 501(h) have to complete all		
reporting section 4911 tax for this	year? 4-Year Ave hat made a section 5 See the separ	eraging Period Under 01(h) election do not	section 501(h) have to complete all nes 2a through 2f.)		
reporting section 4911 tax for this	year? 4-Year Ave hat made a section 5 See the separ	eraging Period Under 01(h) election do not ate instructions for li	section 501(h) have to complete all nes 2a through 2f.)		
Calendar year (or fiscal year beginning in)	year? 4-Year Avenue And Andrews Andre	eraging Period Under 01(h) election do not ate instructions for li nditures During 4-Ye	section 501(h) have to complete all nes 2a through 2f.) ar Averaging Period	of the five columns b	elow.
reporting section 4911 tax for this (Some organizations to the content of the co	year? 4-Year Avenue And Andrews Andre	eraging Period Under 01(h) election do not ate instructions for li nditures During 4-Ye	section 501(h) have to complete all nes 2a through 2f.) ar Averaging Period	of the five columns b	elow.
Calendar year (or fiscal year beginning in) 2a Lobbying nontaxable amount b Lobbying ceiling amount	year? 4-Year Avenue And Andrews Andre	eraging Period Under 01(h) election do not ate instructions for li nditures During 4-Ye	section 501(h) have to complete all nes 2a through 2f.) ar Averaging Period (c) 2016	of the five columns b	elow.
Calendar year (or fiscal year beginning in) 2a Lobbying nontaxable amount (150% of line 2a, column(e)) c Total lobbying expenditures d Grassroots nontaxable amount	year? 4-Year Avenue And Andrews Andre	eraging Period Under 01(h) election do not ate instructions for li nditures During 4-Ye	section 501(h) have to complete all nes 2a through 2f.) ar Averaging Period (c) 2016	of the five columns b	elow.
Calendar year (or fiscal year beginning in) 2a Lobbying nontaxable amount b Lobbying ceiling amount (150% of line 2a, column(e)) c Total lobbying expenditures	year? 4-Year Avenue And Andrews Andre	eraging Period Under 01(h) election do not ate instructions for li nditures During 4-Ye	section 501(h) have to complete all nes 2a through 2f.) ar Averaging Period (c) 2016	of the five columns b	elow.

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For e	ach "Yes," response on lines 1a through 1i below, provide in Part IV a detailed description	(8	1)	(k)
of the	e lobbying activity.	Yes	No	Amo	ount
1 a	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: Volunteers?		X		
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? Media advertisements?		X X		
	Mailings to members, legislators, or the public?		Х		
	Publications, or published or broadcast statements?		Х		
	Grants to other organizations for lobbying purposes?		Х	·	
g			Х		
	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? Other activities?	Х	X	57	7,791.
í	Total. Add lines 1c through 1i			5	7,791.
	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		Х		
b	If "Yes," enter the amount of any tax incurred under section 4912				
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			albertat.	
	t III-A Complete if the organization is exempt under section 501(c)(4), sect	on 501(c)	(5), or se	ection	
	501(c)(6).				
				Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?		1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		2		
3	Did the organization agree to carry over lobbying and political campaign activity expenditures from				
Par	t III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(4)				•
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."	1 "No," U	K (b) Par	t III-A, III	ne 3, is
1	Dues, assessments and similar amounts from members		1		
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenditures)	ical			
а	expenses for which the section 527(f) tax was paid). Current year		2a		
b	Carryover from last year		2b		
С	Total		2c		
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues		3		
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the ex				
	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and	political	in in it		
	expenditure next year?		4		
5	Taxable amount of lobbying and political expenditures (see instructions)		5		
	t IV Supplemental Information				
	ide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated grou	p list); Part I	I-A, lines 1	and 2 (see	
	uctions); and Part II-B, line 1. Also, complete this part for any additional information. RT II-B, LINE 1, LOBBYING ACTIVITIES:				
<u>A</u> 1	RETAINER WAS PAID A THIRD PARTY TO LOBBY ON THE BEI	HALF O	VIVA P	O WITH	Ŧ
RE	SPECT TO LEGISLATION THAT IMPACTS FUNDING FOR PROGR	RAMS TI	MI TAH	PACT	
THO	OSE SERVED BY THE ORGANIZATION.				
. —				-	
		10001		,	

SCHEDULE D

(Form 990)

Department of the Treasury internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

3 TTTT7

Employer identification number 41-0828779

Par	t I Organizations Maintaining Donor Advised Funds or Other Similar Funds or A	ccounts. Complete if the
ı dı	organization answered "Yes" on Form 990, Part IV, line 6.	iooodinaa ii alo
		b) Funds and other accounts
1	Total number at end of year Aggregate value of contributions to (during year)	
2		
3 4	Aggregate value of grants from (during year) Aggregate value at end of year	
	Did the organization inform all donors and donor advisors in writing that the assets held in donor advised fun	de
5	are the organization's property, subject to the organization's exclusive legal control?	[]
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used or	
U	for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose confer	
	impermissible private benefit?	F1 1
Par	t II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV,	line 7.
1	Purpose(s) of conservation easements held by the organization (check all that apply).	
•	Preservation of land for public use (e.g., recreation or education) Preservation of a historically	important land area
	Protection of natural habitat Preservation of a certified hi	•
	Preservation of open space	Btoll B oth do tale
2	Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a co	onservation easement on the last
-	day of the tax year.	Held at the End of the Tax Year
9	Total number of conservation easements	2a
	Total acreage restricted by conservation easements	2b
c	Number of conservation easements on a certified historic structure included in (a)	2c
u	listed in the National Register	2d
3	Number of conservation easements modified, transferred, released, extinguished, or terminated by the organ	
-	year▶	ŭ
4	Number of states where property subject to conservation easement is located	
5	Does the organization have a written policy regarding the periodic monitoring, inspection, handling of	
	violations, and enforcement of the conservation easements it holds?	Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservations	
	•	· ·
7	Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation ea	asements during the year
	> \$	
8	Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(E	3)(i)
	and section 170(h)(4)(B)(ii)?	
9	In Part XIII, describe how the organization reports conservation easements in its revenue and expense state	
	include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's	
	conservation easements.	
Pai	t III Organizations Maintaining Collections of Art, Historical Treasures, or Other	Similar Assets.
	Complete if the organization answered "Yes" on Form 990, Part IV, line 8.	
1a	If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement a	nd balance sheet works of art,
	historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of	public service, provide, in Part XIII,
	the text of the footnote to its financial statements that describes these items.	
b	If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and be	palance sheet works of art, historical
	treasures, or other similar assets held for public exhibition, education, or research in furtherance of public se	rvice, provide the following amounts
	relating to these items:	
	(i) Revenue included on Form 990, Part VIII, line 1	. > \$
	(ii) Assets included in Form 990, Part X	•
2	If the organization received or held works of art, historical treasures, or other similar assets for financial gain,	
	the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:	
а	Revenue included on Form 990, Part VIII, line 1	. > \$
	Assets included in Form 990, Part X	
	For Paperwork Reduction Act Notice, see the Instructions for Form 990.	Schedule D (Form 990) 2017

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Sche	dule D (Form 990) 2017 AVIVO					4	1-08	28779) Pa	age 2
Pai		ollections of Ar	t, Historical Tr	easures, d	or Othe					
3	Using the organization's acquisition, accessi	on, and other records	s, check any of the	following tha	t are a si	gnificant u	se of its	collection	ı item	s
	(check all that apply):									
а	Public exhibition	ď	Loan or exc							
b	Scholarly research	е	Other							
C	Preservation for future generations									
4	Provide a description of the organization's co	ollections and explair	how they further the	ne organizati	on's exei	mpt purpo	se in Par	t XIII.		
5	During the year, did the organization solicit o						F	٦	_	1
	to be sold to raise funds rather than to be ma						~~~~	J Yes		No
Pai	reported an amount on Form 990, Par		te if the organizatio	n answered	"Yes" on	Form 990	, Part IV,	line 9, or		
			ions for contribution	o or other ac	sote not	included				
ıa	Is the organization an agent, trustee, custodi							Yes	x	No
L	on Form 990, Part X? If "Yes," explain the arrangement in Part XIII							J res	1 21	1 140
В	if Yes," explain the arrangement in Part XIII	and complete the for	lowing table:					Amount		
_	Reginning balance					1c		Amount		
ч С	Additions during the year					" 				
e	Distributions during the year									
f	Ending balance							•		
	Did the organization include an amount on Fe							Yes	X	No
	If "Yes," explain the arrangement in Part XIII.]
_	rt V Endowment Funds. Complete i									
		(a) Current year	(b) Prior year	(c) Two year			ears back	(e) Four	years	back
1a	Beginning of year balance	0,	3,250.		3,250.		3,250.		3,	250.
b	Contributions									
c	Net investment earnings, gains, and losses									
d	Grants or scholarships									
e	Other expenditures for facilities	:								
	and programs		3,250.							
f	Administrative expenses									
g	End of year balance				3,250.		3,250.		3,	250.
2	Provide the estimated percentage of the curr	rent year end balanc	e (line 1g, column (a	a)) held as:						
а	Board designated or quasi-endowment		_%							
b	Permanent endowment	%								
C	Temporarily restricted endowment ▶	%								
	The percentages on lines 2a, 2b, and 2c sho	•								
За	Are there endowment funds not in the posse	ession of the organiza	ition that are held a	nd administe	ered for th	he organiz	ation	Г	1	
	by:							- m	Yes	No
	(i) unrelated organizations							3a(i)		
_	(ii) related organizations									
	If "Yes" on line 3a(ii), are the related organiza							. <u>3b</u>		
4 Dai	Describe in Part XIII the intended uses of the tVI Land, Buildings, and Equipm		wment tunas.							
Га	Complete if the organization answere		Dart IV line 11a 9	Soo Form 990) Part V	line 10				
	Description of property	(a) Cost or of	· · · · · · · · · · · · · · · · · · ·	or other		cumulate	a T	(d) Bool	c volu	
	Description of property	basis (investm	1 '	or other (other)	,	preciation	٦	(0) 15001	valu	
10	Land			7,700.	i er edi edi.		;-::::-·	68	7.7	00.
ıa b	Land Buildings			1,849.	4.(016,12	21.	3,04	5.7	28.
	Leasehold improvements			$\frac{1}{7},374.$		122,99			$\frac{3}{4}, 3$	
Ч	Equipment	· ·		7,149.		144,72			$\frac{2,4}{2,4}$	
e		1		1,333.		333,26				69.
	Add lines 1a through 1e. (Column (d) must e								R . 3	

Part VII Investments - Other Securities.				
Complete if the organization answered "Yes" of				
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of va	aluation: Cost or end	-of-year market value
(1) Financial derivatives			ω	
(2) Closely-held equity interests				
(3) Other				
(A)				
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)				
Part VIII Investments - Program Related.				
Complete if the organization answered "Yes" of	on Form 990 Part IV lin	ne 11c. See Form 990. I	Part X line 13	
(a) Description of investment	(b) Book value			-of-year market value
(1)				
(1)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)		ref for an encountainment,		
Part IX Other Assets.	E 000 D-+31/ I'-	44-l O F 000	Dart V. Barrie	
Complete if the organization answered "Yes" (a) [Description	le 11u. See Form 990,	ran A, ilile 15.	(b) Book value
	rescription			(D) DOOK VAIDE
(1)				
(2)				
(3)				
(4)		· · · ·		
(5)		Man or II to		
(6)				
(7)				· · · · · · · · · · · · · · · · · · ·
(8)				
(9)				
Total. (Column (b) must equal Form 990, Part X, col. (B) line	15.)		>	
Part X Other Liabilities.				
Complete if the organization answered "Yes" of	on Form 990, Part IV, lir		n 990, Part X, line 25	
1. (a) Description of liability		(b) Book value		
(1) Federal income taxes				
(2) REFUNDABLE ADVANCES		57,732.		
(3) ASSET RETIREMENT OBLIGATION	ON	126,609.		
(4) LEADERSHIP BONUS ACCRUAL		26,250.		
(5)				
(6)				
(7)				
(8)				
			reets et al all straktio	

210,591.

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)

^{2.} Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII Schedule D (Form 990) 2017

EVALUATING UNCERTAIN TAX POSITIONS AND FILES AS A TAX-EXEMPT ORGANIZATION.

732054 10-09-17

Schedule D (Form 990) 2017

Schedule D (Form 990) 2017

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

➤ Attach to Form 990.

OMB No. 1545-0047

Internal Revenue Service	ł.		Go to www.ir	s.gov/Form990 fo	or the latest inform	nation.		inspection
Name of the organizat	tion AVIVO							Employer identification number 41-0828779
Part I General I	nformation on Grants a	nd Assistance						
1 Does the organi	zation maintain records	to substantiate the	amount of the grants	or assistance, the	e grantees' eligibilit	y for the grants or as	sistance, and the selec	etion
	award the grants or assi							
2 Describe in Parl	t IV the organization's pro	ocedures for monit	oring the use of grant	funds in the Unite	d States.			
Part II Grants ar	nd Other Assistance to	Domestic Organi	zations and Domesti	c Governments. (Complete if the org	anization answered "\	es" on Form 990, Par	t IV, line 21, for any
recipient t	that received more than	\$5,000. Part II can	be duplicated if addit	ional space is nee	ded.			
	ddress of organization overnment	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
•								
A F-11-1								1
	ber of section 501(c)(3) a							
3 Enter total numb	ber of other organization	s iistea in the line 1	I INDIE		*************************			

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2017)

Schedule I (Form 990) (2017) AVIVO					41-0828779 Page 2
Part III Grants and Other Assistance to Domestic Individuals Part III can be duplicated if additional space is needed.	s. Complete if the	organization answe	ered "Yes" on Form 9	990, Part IV, line 22.	-
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
CLOTHING ASSISTANCE	527	0,	27,969.	rmv	STORED VALUE CARD
EDUCATIONAL ASSISTANCE	570	0.	308,617.	FMV	TUITION PAYMENT & TRAINING.
FOOD ASSISTANCE	841	0.	201,423.	PMV	STORED VALUE CARD & MEALS
HOUSING ASSISTANCE	689	0,	1,805,275.	PMV	RENTAL EXPENSES PAID
LEGAL ASSISTANCE, DOCUMENTS	31	0 .	5,860.	FMV	LEGAL FEES PAID
Part IV Supplemental Information. Provide the information rec	uired in Part I, lir	e 2; Part III, column	(b); and any other a	dditional information.	
PART I, LINE 2:					
ELIGIBILITY, SELECTION AND SUBSTAN	VILATION	REQUIREMEN	ITS ARE SPE	CIFIED BY THE	
GRANTING ENTITIES. ALL SUCH REQUIF	REMENTS A	RE DOCUMEN	TED ACCORD	ING TO THE	
GRANTOR'S SPECIFICATIONS. ALL REQU	JESTS FOR	GRANT ANI	ASSISTANC	CE PAYMENTS	
ARE DOCUMENTED AND APPROVED PRIOR	TO PAYME	NT. PAYMEN	ITS ARE GEN	IERALLY MADE	
TO APPROPRIATE SERVICE OR PRODUCT	VENDORS	RATHER THA	N DIRECTLY	TO THE	
PROGRAM PARTICIPANT.					

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Schedule I (Form 990) (2017)

732102 11-01-17

chedule I (Form 990) AVIVO					41-0828779 _{Pag}
Part III Continuation of Grants and Other Assistance to	Individuals in the Unit	ed States (Schedule	e I (Form 990), Part I	ll.)	
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
RSONAL NEEDS	217,	0.	203,213.	N/A	N/A
ANSPORTATION	738.	0.	630,422.	N/A	N/A
		<u></u>			
A LL SA MARANA AND MARANA AND AND AND AND AND AND AND AND AND					

D4-01-17

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

AVIVO

Part I Questions Regarding Compensation

Department of the Treasury internal Revenue Service

Employer identification number 41-0828779

	. 1		Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as, maid, chauffeur, chef)			
			1.711.	
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			:
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.	201 (40) 1 201 (40) 1		
	X Compensation committee			
	Independent compensation consultant X Compensation survey or study			
	Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		X
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		Х
C	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			¥
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		X
	Any related organization?	5b		X
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a		Х
b	Any related organization?	6b		Х
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
	not described on lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in		111.00	
	Regulations section 53.4958-6(c)?	9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2017

Part # Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)
		(i) Base compensation	(ii) Bonus & incentive compensation	(III) Other reportable compensation	compensation	Deneirs	(B)(i)-(V)	reported as deferred on prior Form 990
(1) KELLY MATTER	(i)	244,643.	0.	0.	7,339.	2,055.		0.
PRESIDENT AND CEO	(ii)	0.	0.	0.	0.	0.		0.
(2) DARCY FLINN	(i)	170,202.	0.	0.	3,987.	5,727.		0.
CHIEF FINANCIAL OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) PATTY WILDER	(i)	160,000.	0.	0.	4,800.	0.	164,800.	0.
INTERIM VP OF CAREER EDUCATION	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(fi)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
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	(i)		,					
	(ii)							
	(i)							
	(ii)							
	(1)							
	lm			<u> </u>				

Schedule J (Form 990) 2017 AVIVO	41-0828779 Page 3
Part III Supplemental Information	
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7,	and 8, and for Part II. Also complete this part for any additional information.
	*-
11.10	
	0.1.1.1.107

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732113 10-17-17

SCHEDULE K (Form 990) Department of the Treasury Internal Revenue Service

Supplemental Information on Tax-Exempt Bonds

Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

Attach to Form 990.

OMB No. 1545-9047 2017 Open to Public Inspection

Name of the organization AVIVO								Employe 41-	rident 0828			nber
Part I Bond Issues SE	E PART VI	FOR COLUM	IN (F) CON	TAUNIT	IONS		·					
(a) Issuer name	(b) Issuer EIN	(c) CUSIP#	(d) Date issued	(e) Issu	e price	(f) Descripti	ion of purpose	(g) Defeas				
									of i	ssuer		ncing
								Yes N	o Yes	No	Yes	No
				1	F-	O REFIN		i I				
A CITY OF LANDFALL VILLAGE		NONE	05/31/17	3,913	,000 E	XISTING	BONDS AN	1 2	-	X		X
В												
C												
Part II Proceeds								<u> </u>			<u> </u>	<u></u>
Part II : Proceeds			P			В	С			D		
1 Amount of bonds retired			F .	0,030.								
2 Amount of bonds legally defeased	***************************************											
3 Total proceeds of issue			3,91	3,000.			1					
4 Gross proceeds in reserve funds												
5 Capitalized interest from proceeds		********************										
6 Proceeds in refunding escrows												
7 Issuance costs from proceeds			9	2,228.								
8 Credit enhancement from proceeds												
9 Working capital expenditures from proceeds												
10 Capital expenditures from proceeds												
11 Other spent proceeds												
12 Other unspent proceeds	*****											
13 Year of substantial completion	***		2	017								
			Yes	No	Yes	No	Yes	No	Yes		No	
14 Were the bonds issued as part of a current refi	unding issue?			X								
15 Were the bonds issued as part of an advance	refunding issue?			X								
16 Has the final allocation of proceeds been made	∍?		Х									
17 Does the organization maintain adequate books and records to	support the final allocati	on of proceeds?,	Х									
Part III Private Business Use												
				٠		В	С			D		
1 Was the organization a partner in a partnership	o, or a member of a	n LLC,	Yes	No	Yes	No	Yes	No	Yes		No	
which owned property financed by tax-exempt			.,	X								
2 Are there any lease arrangements that may res					"			T				
bond-financed property?				X	l							
732121 10-18-17 LHA For Paperwork Reduction Ac	t Notice, see the I	nstructions for F	orm 990, 40					Sc	hedule	K (For	m 990) 20°

732121 10-18-17 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. 40

Schedule K (Form 990) 2017

Schedule K (Form 990) 2017 AVIVO		Page :							
Part III Private Business Use (Continued)									
		A		E	3	(2)
3a Are there any management or service contracts that may result in private	Yes	No		Yes	No	Yes	No	Yes	No
business use of bond-financed property?		X							
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside									
counsel to review any management or service contracts relating to the financed property?		<u> </u>							
c Are there any research agreements that may result in private business use of bond-financed property?		X							i .
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside			- 1				1 1		İ
counsel to review any research agreements relating to the financed property?									
4 Enter the percentage of financed property used in a private business use by			- 1				1		
entities other than a section 501(c)(3) organization or a state or local government		.00	%		%		%		%
5 Enter the percentage of financed property used in a private business use as a result of									
unrelated trade or business activity carried on by your organization, another			- 1						
section 501(c)(3) organization, or a state or local government		.00	%		%		%		%
6 Total of lines 4 and 5		.00	%		%		%		%
7 Does the bond issue meet the private security or payment test?		X							
8a Has there been a sale or disposition of any of the bond-financed property to a non-	i							·	
governmental person other than a 501(c)(3) organization since the bonds were issued?		X	- 1						
b If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed									
of			%		%		%		%
c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections									
1.141-12 and 1.145-27									
9 Has the organization established written procedures to ensure that all nonqualified									
bonds of the issue are remediated in accordance with the requirements under									l
Regulations sections 1.141-12 and 1.145-27		Х							l
Part IV Arbitrage									
		A		E	3	(2		
1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No		Yes	No	Yes	No	Yes	No
Penalty in Lieu of Arbitrage Rebate?		Х							
2 If "No" to line 1, did the following apply?			\neg						A
a Rebate not due yet?		X							
b Exception to rebate?	Х								
c No rebate due?		Х							
If "Yes" to line 2c, provide in Part VI the date the rebate computation was									
performed									
3 Is the bond issue a variable rate issue?		X					[
4a Has the organization or the governmental issuer entered into a qualified		1	\neg						
hedge with respect to the bond issue?		x							l
b Name of provider									
c Term of hedge			\neg						
d Was the hedge superintegrated?	<u>-</u>	"]	\dashv						
e Was the hedge terminated?		1	\dashv						
732122 10-18-17							Enh	edule K (For	m 0001 204

Schedule K (Form 990) 2017 AVIVO			41-	0828779)			Page 3
Part IV Arbitrage (Continued)								
	A Vas I No			В		2)
	Yes	No	Yes	No	Yes	No	Yes	No
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х						
b Name of provider							l	
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?					ŀ			
6 Were any gross proceeds invested beyond an available temporary period?		X	i					
7 Has the organization established written procedures to monitor the requirements of								
section 148?		X						
Part V.: Procedures To Undertake Corrective Action	<u> </u>							
		A		В		C)
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of								
federal tax requirements are timely identified and corrected through the voluntary	İ			1				
closing agreement program if self-remediation isn't available under applicable						1		
regulations?	х			· .	1	1		
Part VI Supplemental Information. Provide additional information for responses to question	s on Schedu	e K. See inst	tructions					
SCHEDULE K, PART I, BOND ISSUES:								
(A) ISSUER NAME: CITY OF LANDFALL VILLAGE								
(F) DESCRIPTION OF PURPOSE:								
TO REFINANCE EXISTING BONDS AND MORTGAGE NOTES,	AND PR	OPERTY	IMPROV	EMENTS				
			······································	**				
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Schedule K (Form 990) 2017

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SCHEDULE O

(Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ. ► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

AVIVO

Employer identification number 41-0828779

FORM 990, PART III, LINE 4C
AVIVO SERVES MORE THAN 18,000 PEOPLE EACH YEAR WHO STRUGGLE WITH
ADDICTIONS TO DRUG AND/OR ALCOHOL, MENTAL ILLNESS, UNEMPLOYMENT,
UNDEREMPLOYMENT, AND POVERTY. ACCOMPLISHMENTS IN THE PAST YEAR INCLUDE
HELPING 5,600 PEOPLE WITH SIGNIFICANT BARRIERS TO EMPLOYMENT FIND JOBS.
OUR PROGRAMS ALSO ASSISTED MORE THAN 2,900 WOMEN AND MEN AND THEIR
FAMILIES MOVE OFF OF PUBLIC ASSISTANCE. THANKS TO OUR CAREER
EDUCATION, ALMOST 400 PEOPLE EARNED INDUSTRY RECOGNIZED CREDENTIALS
THAT WILL JUMPSTART THEIR CAREERS AND HELP THEM EARN A LIVING WAGE. IN
ADDITION, MORE THAN 6,000 PEOPLE BEGAN THE PATH TO RECOVERY AND
WELLNESS THROUGH OUR CHEMICAL AND MENTAL HEALTH SERVICES.
FORM 990, PART VI, SECTION A, LINE 1:
THE ORGANIZATION HAS AN EXECUTIVE COMMITTEE CONSISTING OF THE OFFICERS OF
THE BOARD AS ELECTED BY THE BOARD OF DIRECTORS. THE EXECUTIVE COMMITTEE HAS
ONLY THE POWERS AS DELEGATED AND SET FORTH BY THE BOARD OF DIRECTORS. ANY
ACTION TAKEN SHALL BE REPORTED TO THE BOARD AT THE NEXT BOARD MEETING.
FORM 990, PART VI, SECTION A, LINE 4:
THE ORGANIZATION CHANGED THEIR NAME TO AVIVO.
FORM 990, PART VI, SECTION B, LINE 11B:
THE PRESIDENT/CEO AND THE CHIEF FINANCIAL OFFICER WILL PERFORM A DETAILED
DRAFT REVIEW OF THE FORM 990 PRIOR TO FILING. THE FINANCE COMMITTEE OF THE
BOARD OF DIRECTORS WILL REVIEW A DRAFT OF THE FORM 990 AND APPROVE IT PRIOR

Schedule O (Form 990 or 990-EZ) (2017)

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LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Name of the organization

AVIVO

Employer identification number 41-0828779

TO FILING. THE BOARD OF DIRECTORS WILL RECEIVE A COPY OF THE FORM 990 AND A REPORT FROM THE FINANCE COMMITTEE.

FORM 990, PART VI, SECTION B, LINE 12C:

ALL AVIVO BOARD MEMBERS AND ALL AVIVO EMPLOYEES ARE COVERED BY THE CONFLICT OF INTEREST POLICY. ANNUALLY BOTH BOARD MEMBERS AND EMPLOYEES ARE REQUIRED TO REVIEW THE CONFLICT OF INTEREST POLICY, IN ORDER TO DECLARE ANY, THUS FAR, UNDECLARED CONFLICTS OF INTERESTS OR POTENTIAL CONFLICTS OF INTEREST. THE BOARD CHAIRPERSON AND THE PRESIDENT/CEO REVIEW BOARD MEMBER CONFLICT OF INTEREST DISCLOSURES. THE CONFLICT OF INTEREST DISCLOSURE FORM INCLUDES INSTRUCTIONS TO THE BOARD MEMBER REGARDING THE MANNER IN WHICH THE BOARD MEMBER MUST HANDLE SITUATIONS THAT COULD OR DO PRESENT A CONFLICT OF INTEREST, SHOULD THESE SITUATIONS ARISE. THE BOARD CHAIRPERSON AND THE PRESIDENT/CEO ARE RESPONSIBLE FOR ONGOING MONITORING OF BOARD MEMBER ACTIONS THAT ARE POTENTIAL OR ACTUAL CONFLICTS.

THE EMPLOYEE'S SUPERVISOR AND THE PRESIDENT/CEO REVIEW EMPLOYEE CONFLICT OF INTEREST DISCLOSURES. THE CONFLICT OF INTEREST DISCLOSURE FORM INCLUDES INSTRUCTIONS TO THE EMPLOYEE REGARDING THE MANNER IN WHICH THE EMPLOYEE MUST HANDLE SITUATIONS THAT COULD OR DO PRESENT A CONFLICT OF INTEREST, SHOULD THESE SITUATIONS ARISE. EMPLOYEE'S SUPERVISORS ARE RESPONSIBLE FOR ONGOING MONITORING OF EMPLOYEE ACTIONS THAT ARE POTENTIAL OR ACTUAL CONFLICTS. EXAMPLES OF RESTRICTIONS INCLUDE:

1. REQUIRING A BOARD MEMBER EMPLOYED BY ANOTHER ORGANIZATION THAT COULD

COMPETE FOR SIMILAR CONTRACTS NOT TO OBTAIN UNAUTHORIZED INFORMATION, OR IF

SHE/HE IS IN POSSESSION OF INFORMATION IN THE COURSE OF PERFORMING HER/HIS

BOARD DUTIES THAT IMPROVES THE COMPETITIVENESS OF HER/HIS EMPLOYER SHE/HE

732212 09-07-17 Schedule O (Form 990 or 990-EZ) (2017)

Name of the organization AVIVO Employer identification number 41-0828779

MAY NOT USE THIS INFORMATION TO HER/HIS ADVANTAGE.

2. REQUIRING AN EMPLOYEE WHO VOLUNTEERS AT ANOTHER NONPROFIT ORGANIZATION SIMILAR TO AVIVO NOT TO USE AVIVO CURRICULA OR APPROACHES AS A VOLUNTEER INSTRUCTOR.

IF A POTENTIAL CONFLICT ARISES DURING THE YEAR, THE DIVISION VICE PRESIDENT AND THE PRESIDENT/CEO, OR THE BOARD OF DIRECTORS SHALL DETERMINE WHETHER A CONFLICT OF INTEREST EXISTS AND WHETHER THE PROPOSED TRANSACTION MAY BE APPROVED. THE CONFLICT OF INTEREST TRANSACTION MAY NOT BE APPROVED UNLESS SUCH PERSON(S) OR BODY DETERMINES, IN THE EXERCISE OF GOOD FAITH JUDGMENT, THAT THE PROPOSED TRANSACTION IS FAIR AND REASONABLE AND, IF UNDERTAKEN, DOES NOT UNDERMINE OR CONFLICT WITH THE ORGANIZATION'S MISSION. IN EVERY CASE, THE INDIVIDUAL INVOLVED IN THE CONFLICT OF INTEREST WILL BE EXCLUDED FROM THE DISCUSSION AND APPROVAL OF THE PROPOSED TRANSACTION. DISCLOSURES AND PROCEEDINGS RELATED TO CONFLICTS OF INTEREST ARE DOCUMENTED IN THE

FORM 990, PART VI, SECTION B, LINE 15:

ANNUALLY, THE BOARD EXECUTIVE COMMITTEE REVIEWS THE COMPENSATION OF THE PRESIDENT/CEO. THE HUMAN RESOURCE DIRECTOR PROVIDES THE BOARD EXECUTIVE COMMITTEE WITH NONPROFIT EXECUTIVE DIRECTOR COMPENSATION STUDIES. THESE STUDIES INCLUDE THE ANNUAL MINNEAPOLIS STAR TRIBUNE COMPENSATION REPORT FOR SOCIAL SERVICE EXECUTIVES AND THE MINNESOTA COUNCIL OF NONPROFIT SALARY SURVEY, WITH COMPENSATION INFORMATION PRESENTED ACCORDING TO THE BUDGET LEVEL OF THE ORGANIZATION. THE EXECUTIVE COMMITTEE DETERMINES THE COMPENSATION FOR THE PRESIDENT/CEO AND DOCUMENTS DELIBERATIONS IN MEETING MINUTES. IN 2016 A SKILLS BASED VOLUNTEER COMPLETED A COMPREHENSIVE MARKET

Schedule O (Form 990 or 990-EZ) (2017)

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

2017 Open to Public Inspection

OMB No. 1545-0047

► Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number

AVIVO					41-0	828779	
Part I Identification of Disregarded Entities. Comple	te if the organization answered "Yes"	on Form 990, Part IV, line 3	3.				
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state of foreign country)	(d) or Total inco	(e) me End-of-yea		(f) Direct controlli entity	ng
Part II Identification of Related Tax-Exempt Organizations during the tax year.	ations. Complete if the organization	answered "Yes" on Form 990	0, Part IV, line 34, i	because it had on	e or more related	tax-exempt	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct contro entity	olling co	(g) n 512(b)(13) ntrolled entity?
				501(c)(3))		Yes	No
HELP ENABLE ALCOHOLICS/ADDICTS RECEIVE TREATMENT, INC 23-7259792, 1900 CHICAGO	HELP PEOPLE WITH CHEMICAL DEPENDENCY RECEIVE				-	-	
AVENUE, MINNEAPOLIS, MN 55404	PREATMENT	MINNESOTA	501(C)(3)	LINE 7	AVIVO	X	+
	1						
					<u> </u>	-t-1- D (E	000) 004:

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2017

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Part III Identification of Related Or organizations treated as a pa			ership. Complete if	the organization answe	ered "Yes" on For	n 990, Part IV, line	e 34, b	ecaus	e it had one or mo	re rela	ated	
(a)	(b)	(c)	(d)	(e)	(f)	(g)	(1	1)	(i)	(i)	· [(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under	Share of total income	Share of end-of-year assets	Disprop afloca		amount in box 20 of Schedule	parin	er?	ercentage ownership
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes	No	
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Part IV Identification of Related Organizations treated as a co				mplete if the organizat	ion answered "Yes	s" on Form 990, P	art IV,	line 34	, because it had	one oi	r moi	re related

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	Sect 512(b contre enti) tion (X13) olled ty?
		country)		G. 1.004)		1		Yes	No
									ı .
						***************************************	•		

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Schedule R (Form 990) 2017

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Part VI: Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(e) Are all partners se 501 (c)(3) 0 (qs.? Yes: No	(f) Share of total income	(g) Share of end-of-year assets	(h) Dispreportionale allocations Yes No	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner? Yes NO	(k) Percentage ownership
· · · · · · · · · · · · · · · · · · ·										

Schedule R (Form 990) 2017

Schedule F	(Form 990) 2017	AVIVO			41-0828779 Page 5
Part VII	Supplemental Info	rmation.		The second secon	
	Provide additional inform	nation for responses t	o questions on Schedule F	R. See instructions.	
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